



USA/USMC Counterinsurgency Center
U.S. Army Security Force Assistance Proponent

SITREP
6 July 2010



Director's Comments:

Would like to keep you apprised of several actions underway since the March 2010 **Train the Trainer Course (T3C)** at COIN Training Center-Afghanistan (CTC-A), at which COMISAF stressed ISAF **operational priority is counterinsurgency**, and that COIN is not merely a recommended technique – it is a requirement. (Receiving this guidance firsthand were COIN Center and Battle Command Training Program reps who are conveying this guidance and additional insights to multiple training audiences). In support of COMISAF's **population-centric approach to COIN**, we are engaged in a number of endeavors to include:

Development of COIN standards to operationalize COMISAF 10Nov09 **COIN Training Guidance**, as directed by 24 May 10 SecDef direction to enhance efforts preparing U.S. forces and DoD civilians “for the operational, geographic, linguistic, and cultural complexities of the [Afghanistan-Pakistan] environment.” Lead on this initiative is the Joint Center for International Security Force Assistance (JCISFA).

Recent blog activity [[Stabops ATTP blog link here](#)] generated so much interest that it served as the catalyst for the Army to develop an on-line ATTP to address a crucial doctrinal gap in Stability Operations tactics, techniques, and procedures. PKSOI has accepted this action for implementation.

In order to better prepare Army both for this and the next fight and ensure institutional pre-deployment training leads to the knowledge and skills required by our soldiers to conduct their operational missions, CAC has established an operational planning team to increase focus on efforts to ensure *doctrinal and training products reflect relevant lessons from operational application*.

May 2010 CAC COIN Symposium attended by 123 individuals from US and foreign militaries and academia specifically focused on COIN in Afghanistan. Among key themes, particularly the importance of partnering, building personal relationships, and understanding culture and the human terrain. See an executive summary (page 3 of this SITREP) and [full conference report](#) at our web-site. Would encourage your feedback on the [COIN Blogsite](#).

As always, we solicit your active participation on our blog as well as research papers for publication in our on-line magazine, *The Colloquium*.

Thanks for your efforts in support of our troops,

Colonel Dan Roper

MONTHLY COIN/SFA ACTIVITY SUMMARY

LEADER DEVELOPMENT

- **COIN Symposium, 11-13 May:** COIN Center hosted Afghanistan COIN symposium at Ft Leavenworth, KS with 123 participants from joint (CENTOM, SOCOM, JFCOM, USAF & USMC), interagency, US Army (CAC, Human Terrain System, 162nd, 1 Cav Div), 10 foreign armies, academia, and media. Purpose was to provide forum for COIN leaders to exchange ideas and collaborate on recent developments in COIN in Afghanistan and gain understanding of COIN best practices to be promulgated across JIIM spectrum.

Briefers from U.K. (TF Helmand), [Canada \(TF Kandahar\)](#), US Army (CGSC & West Point), USAF, [USMC \(2-8 Marines\)](#), NATO, & [ISAF COIN Advisory](#) and Assistance Team (CAAT) offered different perspectives on COIN in Afghanistan.

Key topics included tribal engagement, relationship building as the key line of effort in defeating IED networks, Soviet experience in Afghanistan, need for leaders to understand historical insurgencies in order to be agile in current operational environment, assertions that US COIN doctrine may potentially be "nation-building centric" and contributes more to a strategy of successful tactics than toward a strategic approach, that US historical experience in COIN suggests that in spite of "whole of government/comprehensive approach" goals, the military conducts all security and governance tasks and ultimately transitions authority to host nation government, not the US interagency.

Symposium concluded with panel discussion and bloggers roundtable to include Small Wars Journal and Blackfive.net. Wayahead: COIN Center coordinating actionable considerations for inclusion into 162nd TT training, Human Terrain Team Training, PME, UJTL, AUTL, ISAF/NATO COIN Standards, and provide insights for revision of FM 3-24. [See conference report here.](#)

- **Pakistan Army Officer Training Visit, 21 Apr:** COIN Center hosted Pakistan Army delegation in support of ARCENT & ODR(P). Pakistan Army Director of Military Training was senior representatives with seven field grade Pakistani Army and Frontier Corps officers. Discussion group also consisted of CGSC faculty (CTAC, DJIMO, and CGSC Ike Skelton COIN Chair). COIN Center provided information and discussion on fundamentals of counterinsurgency, insurgency, and Security Force Assistance. BCTP briefed COIN training methodology used for deploying US brigades. Brigadier was appreciative of special challenges associated with COIN, particularly in understanding human terrain at the local level. Pakistani Army's experience in FATA and SWAT underscored necessity to understand operational environment, especially culture and language. Pakistani officers highlighted their 2009 campaign in SWAT as a textbook case for COIN with respect to clear, hold, build --challenge for Pakistan is resourcing development. Brigadier expressed the imperative for soldiers to apply lessons learned to correct mistakes and is a strong supporter of soldier

leaders embracing scholarly writings, citing Winston Churchill's "The Story of Malakand Field Force" as a very useful reference for contemporary application. COIN Center provided each member of the delegation with a copy of the Aug 2008 "Military Review Counterinsurgency Reader II" and the Apr 2010 "Azimuth Magazine" special COIN training edition (produced by COIN Center and ARNG). Next Steps: Pakistan Senior Officer COIN Immersion exchange at CGSC in Fall 2010 and reciprocal visit to Pakistan by COIN Center Director. See [blog article](#) also on the COIN Center Public Web-site.

- **MG Kennett (UK), Director, General Land Warfare, 22 Jun.** COIN Center Director briefed MG Kennett on mission of COIN Center and current doctrine. Discussion focus was on sharing information between countries, how to adapt doctrine in a rapidly changing environment, the roles of Combined Arms Assessment Teams in the lessons learned process, and the COIN Triad. Next step: MG Kennett invited LTG Caslen to visit UK in February to further interaction between UK and US.
- **20th (UK) Armoured Brigade COIN Instruction, Gutersloh, Germany, 3 Jun:** COIN Center Director and COIN Integration Officer participated in United Kingdom counterinsurgency study period in preparation for deployment to Afghanistan (2011). COL Roper provided insight to development of US approach to COIN; lessons from Vietnam; experience of Baghdad (Petraeus, Crocker and Kilcullen); and development of COIN through the practice of GEN McChrystal. COIN Center continues exchange of insights with foreign armies for refinement and promulgation to deploying US forces.
- **German Army COIN Exchange Visit, Cologne, Germany, 2 Jun:** COIN Center Director conducted exchange visit with Deutsch Heeresamt and Army offices. Purpose was to exchange insights into application of COIN in current operations and support agreed-to-actions" from TRADOC/German Heeresamt Training and Doctrine Conference (Dec 09). Visits included Assistant Chief of Staff, Heeresamt (BG Westphal); German Army Operations Office (Col Pohl); Forces Command; UN Training Center (COL Barz); Division Special Operations (COL Gaebel); and Ministry of Defense (COIN). Next steps: German Army to provide COIN Center to English versions of the "Basic Concept for the Performance of Military Tasks in Support of Counterinsurgency" and the "Basic Tactics and Training for Counterinsurgency" as soon as they are approved.
- **Summit on Entrepreneurship and Expeditionary Economics, Kansas City, 27 May:** COIN Center Director participated in conference hosted by Kauffman Foundation and CGSC Foundation. Purpose was to advance idea of building capacity to establish entrepreneurial capitalism and economic growth as best way to achieve post-conflict goals. Speakers included GEN Ward (AFRICOM), Niall Ferguson (Harvard), Fred Kagan (American Enterprise Institute), and LTG Caslen. Next Steps: A number of participants, to include CEO of Kauffman Foundation, expressed interest in co-development of new Stability Operations

ATTP. COIN Center will follow-up and ensure appropriate linkage with CADD, PKSOI, and CGSC Foundation. [See conference web-site here for more information.](#)

- **Irregular Warfare Summit, Arlington, VA, 25-26 May:** COIN Center Director participated in summit hosted by Institute for Defense and Government Advancement and provided briefing on countering insurgency in complex threat environments. Purpose of summit was to bring together key leaders to highlight current efforts in support of counterinsurgency, unconventional warfare, foreign internal defense, and civil-military operations. Speakers included Garry Reid, Deputy Assistant Secretary of Defense for Special Operations and Combating Terrorism; LTG John Mulholland, CG, US Army Special Operations Command; and ADM Eric Olson, Commander, US Special Operations Command. Next steps: COIN Center integrate summit insights with teaching and education products for deploying units. [See conference web-site here.](#)
- **GEN Ward, Commander, AFRICOM, 25 May:** GEN Ward received COIN, SO/SFA Proponent, and JCISFA briefings to include MC CoE concept. GEN Ward emphasized that Building Partner Capacity is an investment in prevention of destabilization around the globe. He explained that AFRICOM needs squad and platoon size military forces with unit integrity as opposed to individual fillers. He also views two key components of institutional support being cultural training and SME reach-back capability. GEN Ward also touted the relationships developed at CGSC with our foreign officers which strengthen US and regional ties. He also offered an open invitation to visit AFRICOM to help refine SFA institutional requirements beyond Iraq and Afghanistan.
- **Dr. Anthony Cordesman, Center for Strategic and International Studies, 21 May:** JCISFA hosted and COIN Center participated in discussion regarding conditions in Afghanistan. Dr. Cordesman expressed concerns with: decision to reduce quantity of training for ANSF in order to place more forces in the field; corruption that cannot be fixed in the foreseeable future; future funding stream; reduced coalition support; what goals are achievable; whether units partnering with Afghan units have requisite skills; credibility of claims regarding progress; organization of aid programs; loss of tribal traditions; disconnect between civilian and military efforts; multiplicity of contracts to develop US Government metrics of success; extreme difficulties of meeting draw-down dates in 2011. Conclusion was that US must be involved in Afghanistan until at least 2015, but US has no plan beyond 2011.
- **Canadian Forces Joint Task Force-Afghanistan, Kingston, Ontario, 19 May:** COIN Center conducted counterinsurgency briefing to Task Force command team in preparation for upcoming deployment and command of Canadian operations in Kandahar. Briefing included COIN operations and relation to Afghan power structures and competition that exists between Elders, Mullahs and the Government of Afghanistan. Particular emphasis was provided on role

of the Mullah. Next Steps: COIN Center accepted requests for information to further Canadian Task Force understanding of application of COIN in Kandahar area of operations.

- **Australian Military Attaché Roundtable, 30 Apr.** COIN Center, with Ike Skelton COIN Chair and Asymmetric Warfare Group, hosted roundtable for Brigadier (Aus) Rod West to discuss COIN, Stability Operations, & SFA doctrine and training initiatives as well as QDR implications, ISAF insights, and COIN Center engagements with the Australian Army. Brig West very interested in potential opportunity to temporarily embed Australian officer at COIN Center for three-month period to exchange COIN/SO/SFA operational insights, support COIN training and educational events, expand partnership, and to develop concept for potential establishment of Australian Army COIN Center. Next Steps: Provide additional background to Brig West re: establishment of COIN Center, offer assistance in helping them refine their concept, and initiate coordination for Australian embed at COIN Center.

DOCTRINE & TRAINING SUPPORT

- **COIN Center Participation in BCTP Battle Command Seminar, 2/1ID, Ft Riley, 21-24 Jun.** Purpose was to better link BCTP, COIN and Security Force Assistance efforts to deploying units in support of CAC Operational Planning Team COIN training and education assessment. Among discussion topics were Observer/Trainer led dialogue of COIN principles, battle command, culture (Iraq specific), Human Terrain System, Law Enforcement Program, legal considerations, ethics, funding, intelligence, information operations, targeting, and unit-level training sessions. Seminar included VTC with Commanders and staff of US Forces Iraq (III Corps), US Division Central (1AD), 1/3ID, DoS Office of Provincial Affairs Iraq, Iraq Training and Advisory Mission – Army (ITAM-A), and COIN SO Center (COINSOC). Next Steps: continue to participate in Battle Command Seminars to determine opportunities for COIN Center role in deploying BCT train-up.
- **Counterinsurgency Training, 189th Inf Brigade, Fort Fisher, NC, 2 Jun.** COIN Center briefed 189th leadership on COIN with respect to Afghan power structures and competition that exists between Elders, Mullahs and the Government of Afghanistan, with particular emphasis on the role of the Mullah. 189th is responsible for conducting pre-deployment training for Provincial Reconstruction Teams with duty to Afghanistan and will use briefing material and lecture to inform instructional content.
- **Teleconference presentation to HTS, Ft LV, and Oyster Point, VA, 27 Apr:** COIN Center provided ASCOPE/Human Terrain briefing to Human Terrain System Reachback Centers. Purpose was to ensure HTS personnel knew what COIN Center presents to Human Terrain Teams prior to their deployment to Iraq and Afghanistan. Attendees were encouraged to provide feedback on currency of

information and to suggest improvements to presentation. Having received a briefing previously from the FT LV Reachback Center enabled COIN Center to relate key aspects of ASCOPE briefing to problems encountered by HTS and HTTs. Next step: Provide instruction to future HTTs.

- **Afghan 205th Corps Advisor Team Debrief, 24 Apr:** COIN Center coordinated visit with COL Vic Braden and senior advisor staff to provide overview and question and answers of their advisory mission in Afghanistan. CAC participants also included JCISFA, CALL, CGSC, and CTD. COL Braden was Senior Advisor to the 205th Corps Commander, GEN Zsa Zsa in Southern Afghanistan, encompassing Kandahar, Zabul, and Helmond provinces. COL Braden's key points during the discussion were that life experiences and the ability to network are significant for selecting advisors. Stockholm syndrome is also a challenge which must be combated at all times (losing objectivity by being overly sympathetic to the advisee). COL Braden outlined five areas he believes makes advisors successful in Afghanistan: 1. Know the area; demographics, center of population, history, tribes, rule of law, etc. 2. Know the terrain, both human and geographic. 3. Know key influencers and power structures. 4. Get the advisee into the population -- like a political campaign, get your counterpart among the people. 5. Utilize advisee's deputies, which is important to influencing and staying relevant. COL Braden and his team are currently demobilizing at Fort Riley, Kansas. Next steps: COL Braden to work with CALL to publish newsletter about his experiences as a Corps level advisor.
- **Pakistan Army Officer Training Visit, 21 Apr:** COIN Center hosted Pakistan Army delegation in support of ARCENT & ODR(P). Pakistan Army Director of Military Training was senior representatives with seven field grade Pakistani Army and Frontier Corps officers. Discussion group also consisted of CGSC faculty (CTAC, DJIMO, and CGSC Ike Skelton COIN Chair). COIN Center provided information and discussion on fundamentals of counterinsurgency, insurgency, and Security Force Assistance. BCTP briefed COIN training methodology used for deploying US brigades. Brigadier was appreciative of special challenges associated with COIN, particularly in understanding human terrain at the local level. Pakistani Army's experience in FATA and SWAT underscored necessity to understand operational environment, especially culture and language. Pakistani officers highlighted their 2009 campaign in SWAT as a textbook case for COIN with respect to clear, hold, build --challenge for Pakistan is resourcing development. Brigadier expressed the imperative for soldiers to apply lessons learned to correct mistakes and is a strong supporter of soldier leaders embracing scholarly writings, citing Winston Churchill's "The Story of Malakand Field Force" as a very useful reference for contemporary application. COIN Center provided each member of the delegation with a copy of the Aug 2008 "Military Review Counterinsurgency Reader II" and the Apr 2010 "Azimuth Magazine" special COIN training edition (produced by COIN Center and ARNG). Next Steps: Pakistan Senior Officer COIN Immersion exchange at CGSC in Fall

2010 and reciprocal visit to Pakistan by COIN Center Director. See [blog article](#) also on the COIN Center Public Web-site.

- **Military Operations Research Society Workshop, Orlando, FL, 19 Apr:** COIN Center Director provided COIN tutorials for workshop, to include fundamentals of COIN, operational environment, human terrain factors, design, assessment factors, metrics, and measures of effectiveness, to include focus on Afghanistan. Workshop purpose was to improve analytical support to warfighter and improve irregular warfare analytical capability across the community. COIN Center participation was part of on-going exchange with analytical community to increase support to deploying units.
- **COIN Briefing to Missouri Army National Guard (MO ANG), Jefferson City, MO, 11 Apr.** COIN Center Branch Chief (LCol (CA) Malevich) provided fundamentals of counterinsurgency briefing to Joint Force HQ command team (MO ANG). Purpose was to prepare leaders for deployment to OEF and included three teams from MO ANG Afghanistan Agricultural Initiative. Brief included COIN overview, insurgency, lines of effort in Afghanistan, operational environment, cultural awareness, and roles of PRTs, ETTs, and ADTs in COIN OPS. COIN Center continues to assist deploying units in COIN/SO/SFA information, insights, and application.
- **Counterinsurgency Instruction at Canadian Pre-Command Course, 7 Apr:** COIN Center Counterinsurgency Branch Chief, LCol Malevich (CA), provided COIN instruction and theater insights to Canadian PCC, Land Force Command and Staff College, Kingston, Ontario. Additionally, he provided review, analysis and comment on the Canadian COIN manual at request of Canadian Army Directorate of Army Doctrine, to include analysis of Afghan power structures and how they relate to COIN. Canadian Army released the manual Jan 09, but in light of recent experience in Afghanistan, ordered a rewrite. COIN Center provides on-going exchange of COIN/SO/SFA analysis, insights and information with the Canadian Army.

PROPONENCY

- **COIN/SFA Training Integration Action Plan Working Group, 10 June:** Participants from COIN Center, AWG, CAC-T, and CAC-K reviewed draft action plan and developed draft slide for presentation to CAC-11, 14 June. Purpose of action plan is to develop mechanism to improve consistency, quality, and relevance of ARFORGEN training support efforts in order to better prepare units and leaders (for COIN and SFA challenges. Next step: Incorporate comments into draft action plan and begin staffing process. Next working group meeting 24 June.

- **NATO COIN Training Conference, Little Creek Naval Base, VA, 25-28 May:** COIN Center participated in conference, purpose of which to draft Mission Specific Training Guidance (MSTG). 21 of 28 NATO countries represented to include UK, Germany, France, Czech Republic and also ISAF contributing countries (Australia, Bosnia). Representatives agreed to draft MSTG, which is the first common training guidance provided by NATO. Next steps: NATO publish MSTG to be used for all soldiers deploying to Afghanistan.
- **JFCOM General Purpose Force (GPF)-IW Relevant Training Standards and Tasks Workshop (COIN UJT Development), Fort Leavenworth, 25-27 May:** COIN Center and JCISFA co-hosted workshop -- the first of three events in the third phase of JFCOM's effort to identify and develop Universal Joint Tasks (UJTs) to enable GPF-IW relevant training and readiness tracking in Defense Readiness Reporting Systems (DRRS). The workgroup, consisting of participants from OSD, each of the services, NORTHCOM, EUCOM, USSOCOM, Service IW Centers, TRADOC, PKSOI, CAC-T, COINSOC-Iraq and CTC-A, developed 16 new COIN specific UJTs and performance measures. The next step is to identify GPF-IW relevant UJT gaps specific to FID /SFA and GPF support to Unconventional Warfare (UW) and Counter Terrorism (CT); then develop new UJTs and standards to cover these gaps. JFCOM plans to execute the FID / SFA and UW / CT support UJT development workshop at HQs SOCOM in early August 2010. JFCOM J7 requests that PKSOI host the final Work Shop at Carlisle Barracks in October 2010 to develop UJTs and standards for Stability Operations (SO).
- **Security Force Assistance Summit, 6-7 Apr:** COIN Center participated in SFA Summit hosted by 162nd Infantry Brigade, Fort Polk. Purpose was to provide forum for SFA organizations and leaders to exchange ideas and collaborate on SFA training and gain understanding of SFA training best practices to be promulgated across the JIIM spectrum. Next Steps: COIN Center (SFA Proponent) to integrate summit insights within CAC and SFA community of interest (to include CTCs, FORSCOM, CTC-A, COINSOC, and deploying units); COIN Center to also publish training and insights products on COIN/SO/SFA BCKS knowledge sites and social media (as appropriate). See Conference [EXSUM and briefing products here](#).

DOCTRINAL PUBLICATIONS UPDATE

- **FM 3-0, *Operations*:** Currently awaiting CSA approval of the revised Information Operations content. Combined Arms Doctrine Directorate objective is to publish FM 3-0 at the Fall AUSA conference, 25 Oct. CADD will complete all revisions by 16 Aug and submit the final Electronic File to Army Training Support Center by 3 Oct.

- **ATTP 3-07.5 Stability Tactics, Techniques, and Procedures:** PKSOI anticipates completing the author's draft in September 2010.

OTHER PUBLICATIONS OF INTEREST

- **Documentary film, Restrepo**, follows platoon from 173rd ABN BCT stationed in Korengal Valley NE, Konar Province, Afghanistan (2007-2008). Film won award at recent Sundance Film Festival and is limited showings in U.S. [Click here for more info and film trailer.](#)
- **Counterinsurgency Issue, *Azimuth Magazine*, 5 Apr:** *The Azimuth*, the official training bulletin of the Army National Guard (ARNG) highlighted COIN operations from the perspectives of history, environment and culture and also provided in-depth review of Afghanistan theater of operations, and interagency contribution. The quarterly publication also linked *The Azimuth* training message with COIN Center and CAC to communicate new and emerging information in the conduct of COIN, to include highlights from article by MAJ Nathan Springer. Publication is available at the [COIN Center public web-site.](#)
- **Department of Defense released the Report to Congress on Progress Toward Security and Stability in Afghanistan** and the United States Plan for Sustaining the Afghanistan National Security Forces. Report provides a description of the comprehensive strategy of the United States for security and stability in Afghanistan and includes insurgent strengths, weaknesses and vulnerabilities, Afghan Government anti-corruption initiatives, and ISAF Campaign strategy. Report is the fifth in a series required every 180 days through fiscal year 2010. This report covers period from October 1, 2009 to March 31, 2010. [See this link](#) for unclassified portion.
- **Center for Military History, *The US Army and Irregular Warfare 1775 – 2007:*** CMH published fifteen papers from the August 2007 Conference of Army Historians, a biennial history conference attended by members of the Army Historical Program, academics from leading colleges and universities, and international scholars from allied nations. The papers selected for this publication are not only the best of those presented, but they also examine irregular warfare in a wide and diverse range of circumstances and eras. Together, they demonstrate how extremism was intimately connected to this type of warfare and how Americans have, at different times in their history, found themselves acting as insurgents, counterinsurgents, or both. [Download a copy here.](#)
- See more COIN, SO, and SFA information, discussion, tools, and useful documents at: [Counterinsurgency](#) BCKS Site; and [SO/SFA](#) BCKS Site (CAC card required).

STRATCOM & OUTREACH

- **Webcast, Dr. Mark Moyar, Professor of National Security Affairs, Marine Corps University, 10 June.** Presentation title was “Leader-Centric Warfare.” His thesis is that COIN is a contest between elites in which the elite with superiority in certain leadership attributes usually wins. Moyar based his presentation on historical case studies of insurgencies. He concluded that there are ten critical attributes of leadership that can be enhanced through self-improvement, experience, and guidance from superiors. Forty stations joined the webcast. [Click here for briefing slides.](#)
- **Mr. Ghaffar Hussain Presentation, COIN Center Brownbag Webcast, 20 May:** Mr. Hassain is head of Outreach and Training at the Quilliam Foundation (UK). Briefing was entitled ‘Quilliam’s Radicalization Awareness Training’ which analyzed and showed how radical Islamic organizations use ideology to indoctrinate new recruits and how to counter this extremism. Quilliam is the world’s first counter-extremism think-tank founded by ex-radicals which focuses on counter-extremism not counter-terrorism. Quilliam seeks to challenge extremism, promote pluralism and inspire change. Likewise, Quilliam is NOT a religious movement, representative community group or political party. [See presentation here.](#)
- **COINSOC Iraq Presentation, 29 Apr.** At monthly [COIN/SO/SFA integration meeting](#) COINSOC discussed Imperatives of Developing the ISF and issues resulting from drawdown of US forces in Iraq. Presenter stressed that imperatives apply both to military and police. Imperatives are part of a five-day course for brigade, battalion, and company commanders, as well as S-2s, S-3s, and Stability Transition Teams upon arriving in theater. Purpose is to equip partners and advisors to help build sustainable capacity in Iraqi Security Forces so they can stand on their own. Presenter also spoke of challenges that US advisors/partners face during the drawdown of US forces.
- **Professor Daryl Youngman, Asst Professor, Kansas State University, 15 Apr.** COIN Center conducted Brownbag webcast featuring Professor Youngman and included JFCOM, USAF, USN, 1st Army (Ft Dix COIN Tm), 10th Mtn Div, 162d Inf Bde, COINSOC (Iraq), CTC-Afghanistan, PKSOI, HTS (NTC), BCTP, and CGSC. Presentation described utility of academic partnerships in COIN training. Kansas State has developed significant cultural and COIN training partnerships with 1st Infantry Division and Fort Riley, in addition to COIN Center. Features of program are applicable to other institutions and military organizations. K-State supplements training conducted by Army trainers with qualified native cultural advisors and university faculty to help develop cross-cultural skills. Briefing slides available on COIN Center public web-site. Next steps: continue to collaborate with Professor Youngman on research of Afghanistan power structures and impact on COIN operations. Next Brownbag webcast will be 27 May. Speaker is Ghaffar Hussain who will discuss the Quilliam organization’s Radicalization Awareness Program.

COIN/SO/SFA Community Events

- 6 Jul** [Counternarcotics in Afghanistan](#), conference, US Institute for Peace, Wash DC
- 9 Jul** [Measuring Progress in Stabilizing War-Torn Societies](#), conference, US Institute for Peace, Wash DC
- 22 Jul** COIN Center Webcast, Population Centric COIN in Afghanistan, 1000 CDT, Defense Connect Online
- 29 Jul** COIN Center Monthly Integration Meeting, Irregular Warfare Update, 1000 CDT, Defense Connect Online
- 12-16 Jul** COIN Standards Workshop, Joint Center for International Security Force Assistance, Fort Leavenworth
- 19-22 Jul** [Ending Internal Conflict: The Role of Stabilisation and Counter insurgency](#), conference, Wilton Park, West Sussex, UK
- 4-5 Aug** [National Security Professionals Symposium: Forming an Interagency Community](#), National Defense University, Wash DC
- 15-19 Aug** [Building Capacities for Cross-Cultural Communication Conference](#), Center for Stabilization and Reconstruction Studies, Naval Postgraduate School, Wash DC
- 30 Aug** [New Armies From Old: Integrating Competing Military Forces after Civil Wars, Conference](#), Peacekeeping and Stability Operations Center and Rutgers University, Carlisle Barracks
- 16-17 Sep** [Violent Armed Groups Symposium](#), Strategic Studies Institute, U.S. Army War College and University of Pennsylvania, Pittsburg
- 1-4 Nov** [Working in the Same Space Workshop](#) (to increase JIIM working effectiveness), Center for Stabilization and Reconstruction Studies, Monterrey

* Request all COIN/SO/SFA Integration Meeting organizations share next 60 days of upcoming events of interest to the community to coin@conus.army.mil.

Questions or Comments - contact us at:

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